

Camelot Community Care, Inc.

Comparative Balance Sheet

	Current YTD 09/30/2025	Prior YTD 09/30/2024	Change Over Prior Year
Assets			
Current Assets			
Cash and Cash Equivalents	\$6,420,366	\$6,964,767	(\$544,401)
Accounts Receivable Trade	\$3,505,408	\$4,677,562	(\$1,172,153)
Accounts Receivable Other	\$1,021,696	\$278,471	\$743,225
Other Current Assets	\$729,534	\$842,282	(\$112,748)
Total Current Assets	\$11,677,004	\$12,763,082	(\$1,086,078)
Long Term Assets			
Property and Equipment	\$2,117,455	\$2,739,891	(\$622,436)
Accum Amortization of Assests under Capital Lease	(\$14,813)	(\$14,813)	\$0
Deposits	\$133,659	\$146,085	(\$12,426)
Beneficial Interest In Assets Held by Others	\$472,857	\$429,942	\$42,914
Investments CCC Property Holdings	\$1,000,000	\$1,000,000	\$0
Total Long Term Assets	\$3,709,158	\$4,301,105	(\$591,948)
Intercompany			
Intercompany	\$1,174,195	\$500,257	\$673,938
Total Intercompany	\$1,174,195	\$500,257	\$673,938
Total Assets	\$16,560,357	\$17,564,444	(\$1,004,088)
Liabilities & Net Assets			
Liabilities			
Current Liabilities			
Accounts Payable	\$386,721	\$531,659	(\$144,938)
Accrued Expenses	\$2,710,347	\$2,122,142	\$588,205
Accrued Salaries, Wages, Benefits	\$1,401,927	\$1,452,719	(\$50,792)
Self Insured Health Insurance Reserve	\$761,763	\$951,760	(\$189,998)
Other Accrued Liabilities	\$1,490,880	\$2,248,246	(\$757,366)
Deferred Revenue	\$139,272	\$226,773	(\$87,501)
Total Current Liabilities	\$6,890,910	\$7,533,300	(\$642,390)
Total Liabilities	\$6,890,910	\$7,533,300	(\$642,390)
Net Assets			
Unrestricted Net Assets	\$9,128,667	\$9,550,741	(\$422,074)
Grant Fund Assets	(\$4,479)	(\$20,941)	\$16,462
Temporarily Restricted Net Assets	\$545,258	\$501,344	\$43,914
Total Net Assets	\$9,669,447	\$10,031,145	(\$361,698)
Total Liabilities & Net Assets	\$16,560,357	\$17,564,444	(\$1,004,088)

Camelot Community Care, Inc.

Income Statement

	Current Month 09/30/2025	Budget MTH 09/30/2025	Variance MTH	Year To Date 09/30/2025	Budget YTD 09/30/2025	Variance YTD	Prior YTD 09/30/2024	Current YTD vs PYTD
Revenues								
Grant Revenue								
State Grants	\$3,014,105	\$3,305,477	(\$291,372)	\$8,936,012	\$10,177,546	(\$1,241,534)	\$9,771,198	(\$835,186)
Local Grants	\$122,693	\$143,771	(\$21,078)	\$380,256	\$431,313	(\$51,057)	\$379,974	\$282
Total Grant Revenue	\$3,136,798	\$3,449,248	(\$312,450)	\$9,316,267	\$10,608,859	(\$1,292,592)	\$10,151,171	(\$834,904)
Program Revenue								
Service Revenue	\$374,770	\$487,314	(\$112,544)	\$1,156,285	\$1,461,942	(\$305,657)	\$1,273,882	(\$117,598)
Total Program Revenue	\$374,770	\$487,314	(\$112,544)	\$1,156,285	\$1,461,942	(\$305,657)	\$1,273,882	(\$117,598)
Fund Raising Revenue								
Special Event Revenue	\$0	\$0	\$0	\$1,350	\$0	\$1,350	\$49,250	(\$47,900)
Donations Revenue	\$4,040	\$0	\$4,040	\$52,371	\$0	\$52,371	\$49,264	\$3,107
Employee Donation	\$1,504	\$0	\$1,504	\$4,961	\$0	\$4,961	\$5,341	(\$380)
Total Fund Raising Revenue	\$5,544	\$0	\$5,544	\$58,682	\$0	\$58,682	\$103,855	(\$45,173)
Other Revenue								
Int Inc-Financial Institutions	\$7,064	\$0	\$7,064	\$27,570	\$0	\$27,570	\$38,966	(\$11,396)
Interest Income - Other	\$13	\$0	\$13	\$13	\$0	\$13	\$73	(\$60)
Other Income	\$2,179	\$0	\$2,179	\$6,483	\$0	\$6,483	\$6,820	(\$337)
Total Other Revenue	\$9,256	\$0	\$9,256	\$34,066	\$0	\$34,066	\$45,859	(\$11,793)
Total Revenues	\$3,526,367	\$3,936,562	(\$410,195)	\$10,565,299	\$12,070,801	(\$1,505,502)	\$11,574,768	(\$1,009,468)
Expenses								
Payroll and Benefits								
Salaries	\$2,324,785	\$2,621,140	\$296,355	\$6,864,716	\$8,043,280	\$1,178,564	\$8,216,065	(\$1,351,350)
Payroll Taxes & Workers Comp	\$204,608	\$226,387	\$21,779	\$607,849	\$695,647	\$87,798	\$631,541	(\$23,693)
401K	\$4,114	\$19,917	\$15,803	\$14,791	\$61,007	\$46,216	\$17,978	(\$3,187)
Health & Dental	\$271,849	\$333,792	\$61,943	\$818,539	\$1,023,848	\$205,309	\$699,626	\$118,912
Total Payroll and Benefits	\$2,805,355	\$3,201,236	\$395,881	\$8,305,894	\$9,823,782	\$1,517,888	\$9,565,211	(\$1,259,317)
Staff Recrutment and Retention								
Backgrounds Checks-Employees	\$3,564	\$3,762	\$198	\$8,201	\$11,368	\$3,167	\$11,264	(\$3,063)

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Income Statement

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Employee Recruitment Expenses	\$0	\$250	\$250	\$0	\$750	\$750	\$0	\$0
Employee Welfare	\$1,051	\$833	(\$218)	\$1,403	\$2,499	\$1,096	\$2,174	(\$771)
Total Staff Recruitment and Retention	\$4,615	\$4,845	\$230	\$9,603	\$14,617	\$5,014	\$13,437	(\$3,834)
Employee Training & Travel								
Employee Mileage Reimbursement	\$115,795	\$153,498	\$37,703	\$400,631	\$472,310	\$71,679	\$545,256	(\$144,625)
Employee Train, Educate, License	\$19,343	\$20,955	\$1,612	\$51,785	\$63,147	\$11,362	\$110,738	(\$58,953)
Employee Conferences Registration	\$700	\$3,476	\$2,776	\$8,934	\$10,428	\$1,494	\$24,107	(\$15,173)
Travel & Per Diem Expenses	\$14,816	\$11,866	(\$2,950)	\$47,157	\$35,598	(\$11,559)	\$101,107	(\$53,951)
Total Employee Training & Travel	\$150,654	\$189,795	\$39,141	\$508,507	\$581,483	\$72,976	\$781,208	(\$272,701)
Client Expenses - Contract								
Client Housing Assistance	\$3,112	\$12,500	\$9,388	\$13,332	\$37,500	\$24,168	\$15,582	(\$2,250)
Client Transportation & Travel	\$757	\$0	(\$757)	\$904	\$0	(\$904)	\$4,015	(\$3,111)
Client Events & Incentives	\$1,943	\$3,664	\$1,721	\$16,137	\$10,992	(\$5,145)	\$46,934	(\$30,797)
Other Client Expense	\$650	\$2,199	\$1,549	\$1,890	\$7,165	\$5,275	\$9,617	(\$7,727)
Medical Supplies	\$175	\$1,245	\$1,070	\$173	\$3,735	\$3,562	\$0	\$173
Client Lab Tests	\$8,801	\$0	(\$8,801)	\$10,175	\$0	(\$10,175)	\$5,976	\$4,198
Client Medical Expenses & Rx	\$0	\$875	\$875	\$2,069	\$2,625	\$556	\$574	\$1,494
Client Exp Nonreimbursable	\$177	\$0	(\$177)	\$1,658	\$0	(\$1,658)	\$1,670	(\$12)
Total Client Expenses - Contract	\$15,614	\$20,483	\$4,869	\$46,337	\$62,017	\$15,680	\$84,368	(\$38,031)
Reimbursable Client POS/Flex Funds								
Reimbursable Client POS/Flex Funds	\$29,963	\$1,689	(\$28,274)	\$91,573	\$5,067	(\$86,506)	\$7,499	\$84,074
Total Reimbursable Client POS/Flex Funds	\$29,963	\$1,689	(\$28,274)	\$91,573	\$5,067	(\$86,506)	\$7,499	\$84,074
Foster Parent Expenses								
Foster Parent Payments	\$93,874	\$115,425	\$21,551	\$287,520	\$346,275	\$58,755	\$375,614	(\$88,093)
Foster Parent Respite Payments	\$656	\$3,301	\$2,645	\$5,110	\$9,903	\$4,793	\$11,735	(\$6,625)
Foster Parent Mileage	\$0	\$38	\$38	\$97	\$114	\$17	\$84	\$13
Foster Parent Incidentals	\$450	\$21	(\$429)	\$928	\$63	(\$865)	\$452	\$476
FP Recruitment/Training	\$1,110	\$4,152	\$3,042	\$3,089	\$12,456	\$9,367	\$3,965	(\$877)
Total Foster Parent Expenses	\$96,089	\$122,937	\$26,848	\$296,745	\$368,811	\$72,066	\$391,851	(\$95,106)

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	Current Month 09/30/2025	Budget MTH 09/30/2025	Variance MTH	Year To Date 09/30/2025	Budget YTD 09/30/2025	Variance YTD	Prior YTD 09/30/2024	Current YTD vs PYTD
Professional Services								
Outside Contractors (1099)	\$86,133	\$75,691	(\$10,442)	\$280,079	\$227,073	(\$53,006)	\$179,432	\$100,647
Accounting & Auditing Fees	\$289	\$6,250	\$5,961	\$2,856	\$18,750	\$15,894	\$6,444	(\$3,588)
Paycom Payroll Fees	\$14,120	\$17,500	\$3,380	\$67,244	\$52,500	(\$14,744)	\$52,393	\$14,851
Legal Fees	\$2,238	\$2,083	(\$155)	\$13,615	\$6,249	(\$7,366)	\$20,219	(\$6,604)
Lobbying Expense	\$3,333	\$3,417	\$84	\$11,011	\$10,251	(\$760)	\$6,666	\$4,345
Professional Fees	\$1,180	\$863	(\$317)	\$3,216	\$2,589	(\$627)	\$1,546	\$1,670
Accreditation Fees	\$956	\$618	(\$338)	\$2,190	\$1,854	(\$336)	\$1,852	\$338
Total Professional Services	\$108,249	\$106,422	(\$1,827)	\$380,210	\$319,266	(\$60,944)	\$268,551	\$111,659
Communications								
Internet Fees	\$1,414	\$2,105	\$691	\$4,749	\$6,315	\$1,566	\$9,480	(\$4,731)
Facility Telephone Expense	\$4,198	\$4,106	(\$92)	\$12,542	\$12,318	(\$224)	\$16,989	(\$4,448)
Employee Cell Phone Expense	\$11,593	\$12,481	\$888	\$44,822	\$39,753	(\$5,069)	\$68,993	(\$24,171)
Total Communications	\$17,205	\$18,692	\$1,487	\$62,113	\$58,386	(\$3,727)	\$95,462	(\$33,350)
Facilities Management								
Rent - Real Property	\$77,768	\$103,273	\$25,505	\$285,403	\$309,819	\$24,416	\$306,165	(\$20,763)
Facility Repairs, Maint & Janitor	\$5,748	\$5,346	(\$402)	\$15,589	\$16,038	\$449	\$21,065	(\$5,476)
Utilities	\$8,004	\$5,301	(\$2,703)	\$20,533	\$15,903	(\$4,630)	\$22,288	(\$1,755)
Office Exp - Cable, Drinking Water, Shredd	\$1,213	\$1,265	\$52	\$3,818	\$3,795	(\$23)	\$4,581	(\$763)
Storage Facility	\$2,547	\$1,613	(\$934)	\$7,905	\$4,839	(\$3,066)	\$9,028	(\$1,124)
Taxes - Property & Personality	\$0	\$0	\$0	\$0	\$0	\$0	\$30	(\$30)
Total Facilities Management	\$95,279	\$116,798	\$21,519	\$333,247	\$350,394	\$17,147	\$363,158	(\$29,911)
Equipment Expense								
Computers - Related Supplies & Maint	\$12,374	\$10,442	(\$1,932)	\$38,756	\$31,326	(\$7,430)	\$35,873	\$2,883
Copier Lease & Maintenance	\$3,050	\$3,779	\$729	\$8,791	\$11,337	\$2,546	\$8,799	(\$8)
Company Owned Vehicles Exp	\$2,754	\$3,867	\$1,113	\$5,999	\$11,601	\$5,602	\$17,852	(\$11,853)
Total Equipment Expense	\$18,178	\$18,088	(\$90)	\$53,545	\$54,264	\$719	\$62,523	(\$8,978)
Commercial Insurance								
Ins - Property and Casualty	\$4,746	\$4,632	(\$114)	\$14,239	\$13,896	(\$343)	\$14,648	(\$408)
Ins - General/Professional Liability	\$48,708	\$43,604	(\$5,104)	\$146,313	\$132,712	(\$13,601)	\$113,063	\$33,250

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Ins - Officers & Directors	\$1,049	\$1,339	\$290	\$3,146	\$4,137	\$991	\$3,146	\$0
Ins - Auto Insurance	\$5,446	\$3,250	(\$2,196)	\$16,338	\$9,750	(\$6,588)	\$25,320	(\$8,982)
Total Commercial Insurance	\$59,950	\$52,825	(\$7,125)	\$180,037	\$160,495	(\$19,542)	\$156,177	\$23,860
Marketing & Fundraising								
Business Promotion & Marketing	\$5,000	\$1,050	(\$3,950)	\$5,000	\$3,150	(\$1,850)	\$268	\$4,732
Website Development & Maintenance	\$269	\$500	\$231	\$807	\$1,500	\$693	\$920	(\$113)
Special Event Expense	\$1,994	\$0	(\$1,994)	\$5,172	\$0	(\$5,172)	\$8,529	(\$3,357)
Donated Funds Spent	\$409	\$0	(\$409)	\$556	\$0	(\$556)	\$1,555	(\$999)
Total Marketing & Fundraising	\$7,671	\$1,550	(\$6,121)	\$11,535	\$4,650	(\$6,885)	\$11,271	\$264
Other Operating Expenses								
Dues and Subscriptions	\$2,973	\$5,051	\$2,078	\$14,040	\$15,153	\$1,113	\$15,199	(\$1,159)
Board Meetings Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$218	(\$218)
Meeting Expenses	\$111	\$208	\$97	\$13,409	\$624	(\$12,785)	\$2,303	\$11,106
Office Supplies	\$3,144	\$4,355	\$1,211	\$9,666	\$13,289	\$3,623	\$12,343	(\$2,677)
Postage & Shipping	\$767	\$1,422	\$655	\$3,045	\$4,266	\$1,221	\$3,357	(\$312)
Printing	\$76	\$386	\$310	\$365	\$1,158	\$793	\$765	(\$399)
Billing Systems & Claims Proce	\$8,875	\$8,750	(\$125)	\$25,368	\$26,250	\$882	\$30,359	(\$4,991)
Total Other Operating Expenses	\$15,946	\$20,172	\$4,226	\$65,893	\$60,740	(\$5,153)	\$64,543	\$1,350
Fees & Interest Expenses								
Bank Service Charges	\$256	\$500	\$244	\$756	\$1,500	\$744	\$821	(\$64)
Int Exp-Financial Institutions	\$5,523	\$0	(\$5,523)	\$16,570	\$0	(\$16,570)	\$0	\$16,570
Fines and Penalties	\$0	\$0	\$0	\$35	\$0	(\$35)	\$47	(\$12)
Total Fees & Interest Expenses:	\$5,779	\$500	(\$5,279)	\$17,362	\$1,500	(\$15,862)	\$868	\$16,494
Depreciation Expense								
Depreciation Expense	\$11,504	\$20,984	\$9,480	\$34,765	\$86,690	\$51,925	\$37,342	(\$2,577)
Total Depreciation Expense	\$11,504	\$20,984	\$9,480	\$34,765	\$86,690	\$51,925	\$37,342	(\$2,577)
Overhead Allocation - Corp Admin								
Overhead Allocation - Corp Admin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Overhead Allocation - Corp Admin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Camelot Community Care, Inc.

Income Statement

	Current Month 09/30/2025	Budget MTH 09/30/2025	Variance MTH	Year To Date 09/30/2025	Budget YTD 09/30/2025	Variance YTD	Prior YTD 09/30/2024	Current YTD vs PYTD
Non-Operating Expenses								
Special Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$1,505	(\$1,505)
Total Non-Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$1,505	(\$1,505)
 Total Expenses	 \$3,442,053	 \$3,897,016	 \$454,963	 \$10,397,366	 \$11,952,162	 \$1,554,796	 \$11,904,974	 (\$1,507,608)
 Net Revenue Over (Under) Expenses	 \$84,314	 \$39,546	 \$44,768	 \$167,934	 \$118,639	 \$49,295	 (\$330,206)	 \$498,140

September 2025
Net Program Revenue/(Loss) By Region

			September 2025			CURRENT YTD Thru 09/30/2025			PRIOR YTD Thru 09/30/2024		
Location	Program	Contract	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)
01 - Administration	0 - General		13,029	(6,592)	6,437	39,802	(19,967)	19,835	98,082	(17,282)	80,800
10 - Ocala	04010 - Comprehensive Assessments		8,591	(1,224)	7,367	23,633	(15,215)	8,419	15,069	(11,820)	3,249
10 - Ocala	04114 - Intensive Reunification Program	Kids Central	10,004	(11,200)	(1,196)	30,014	(31,845)	(1,831)	6,579	(31,095)	(24,515)
10 - Ocala	04153 - FSPS	Lutheran Services Florida	24,497	(22,060)	2,437	70,556	(62,210)	8,347	81,662	(69,771)	11,891
10 - Ocala	22008 - Therapeutic Foster Care		39,414	(41,835)	(2,421)	110,129	(122,140)	(12,010)	109,823	(161,543)	(51,721)
14 - Gainesville	04010 - Comprehensive Assessments		10,680	(6,528)	4,152	33,471	(23,860)	9,611	31,310	(26,721)	4,590
14 - Gainesville	22008 - Therapeutic Foster Care		50,063	(49,790)	274	162,113	(149,995)	12,118	178,219	(163,987)	14,233
			143,249	(132,637)	10,612	429,917	(405,264)	24,653	422,663	(464,936)	(42,274)
17 - Central Florida Adoptions	04016 - Adoption Services	Family Partnerships of Central FL	155,661	(158,079)	(2,418)	433,316	(440,722)	(7,406)	143,238	(143,238)	-
17 - Central Florida Adoptions	04016 - Adoption Services (WWK 29171)	Dave Thomas Foundation	12,500	(12,580)	(80)	37,500	(36,362)	1,138	-	-	-
33 - Tampa Tech	04016 - Adoption Services	DCF (Appropriation)	27,097	(23,184)	3,913	81,299	(69,324)	11,975	81,266	(83,658)	(2,392)
34 - Tampa CWC	04012 - Child Welfare Case Management	Children's Network Hillsborough	323,398	(268,014)	55,383	969,320	(800,872)	168,448	1,079,559	(824,458)	255,101
			518,656	(461,858)	56,798	1,521,435	(1,347,280)	174,155	1,304,063	(1,051,354)	252,709
56 - Pinellas CPT	22010 - CPT DOH 30011	FL Department of Health	81,815	(71,926)	9,889	236,418	(202,152)	34,266	260,856	(222,233)	38,623
56 - Pinellas CPT	22010 - CPT VOCA 30015	VOCA	2,031	(1,621)	410	3,092	(5,081)	(1,989)	3,650	(4,716)	(1,066)
56 - Pinellas CPT	22010 - CPT Pinellas BOCC 30016	Pinellas County	9,188	(17,080)	(7,892)	27,563	(46,179)	(18,617)	27,563	(19,778)	7,785
56 - Pinellas CPT	22010 - CPT AG 30013	Victim's Comp	13,000	(1,153)	11,847	24,000	(1,918)	22,082	22,000	-	22,000
			106,033	(91,779)	14,255	291,072	(255,330)	35,742	314,068	(246,727)	67,341
30 - Orange	04012 - Child Welfare Case Management	Family Partnerships of Central FL	465,119	(461,511)	3,608	1,163,812	(1,175,204)	(11,392)	858,346	(1,026,606)	(168,261)
32 - Seminole	04012 - Child Welfare Case Management	Family Partnerships of Central FL	98,028	(95,695)	2,333	498,459	(504,585)	(6,126)	783,910	(903,654)	(119,745)
			563,148	(557,207)	5,941	1,662,270	(1,679,788)	(17,518)	1,642,255	(1,930,261)	(288,006)
31 - Tallahassee	04001 - In-Home/Outpatient Counseling		15,061	(24,379)	(9,319)	45,337	(75,383)	(30,046)	37,968	(70,857)	(32,888)
31 - Tallahassee	04010 - Comprehensive Assessments		11,536	(7,676)	3,860	32,945	(20,698)	12,248	15,361	(10,353)	5,008
31 - Tallahassee	04012 - Child Welfare Case Management	NWF Health	259,639	(253,331)	6,308	802,662	(777,770)	24,893	935,911	(973,751)	(37,840)
31 - Tallahassee	04016 - Adoption Services (NWF)	NWF Health	49,434	(47,714)	1,720	133,213	(142,091)	(8,878)	156,336	(203,282)	(46,946)
31 - Tallahassee	04016 - Adoption Services (WWK 29171)	Dave Thomas Foundation	6,250	(4,975)	1,275	18,750	(15,597)	3,153	18,750	(17,279)	1,471
31 - Tallahassee	22008 - Therapeutic Foster Care		-	(2,640)	(2,640)	-	(8,169)	(8,169)	35	(21,287)	(21,252)
			341,919	(340,714)	1,205	1,032,907	(1,039,707)	(6,800)	1,164,361	(1,296,808)	(132,447)
15 - Alachua	04012 - Child Welfare Case Management	Partnerships for Strong Families	-	-	-	-	-	-	565,904	(563,997)	1,908
16 - Clay County	04012 - Child Welfare Case Management	Kids First Clay County	168,006	(193,860)	(25,855)	537,375	(538,456)	(1,081)	600,160	(578,269)	21,891
28 - Live Oak	04012 - Child Welfare Case Management	Partnerships for Strong Families	264,117	(261,686)	2,431	792,375	(799,415)	(7,040)	784,906	(842,170)	(57,264)
			432,123	(455,546)	(23,424)	1,329,750	(1,337,871)	(8,120)	1,950,971	(1,984,436)	(33,465)
33 - Tampa Tech	22006 - Foster Home Management	Children's Network Hillsborough	64,165	(63,879)	286	207,504	(207,855)	(351)	189,253	(214,554)	(25,301)
33 - Tampa Tech	22008 - Therapeutic Foster Care		40,726	(50,538)	(9,812)	132,869	(163,855)	(30,986)	154,646	(219,202)	(64,556)
35 - Tampa IL	04025 - IL CNHC	Children's Network Hillsborough	136,736	(120,683)	16,053	410,213	(397,630)	12,583	400,268	(342,101)	58,167
35 - Tampa IL	04025 - IL HHFA, Spurlino, Lazy Days		8,306	(11,665)	(3,359)	75,415	(48,708)	26,707	17,686	(21,665)	(3,979)
40 - Sarasota	04001 - In-Home/Outpatient Counseling		-	-	-	-	-	-	12,695	(25,221)	(12,527)
40 - Sarasota	04010 - Comprehensive Assessments		-	-	-	-	-	-	2,933	(3,341)	(408)
40 - Sarasota	22008 - Therapeutic Foster Care		-	-	-	-	-	-	31,429	(48,059)	(16,630)
50 - Clearwater	04010 - Comprehensive Assessments		-	-	-	1,760	(640)	1,120	4,949	(3,578)	1,371
50 - Clearwater	04104 - Targeted Case Management		109	(3,784)	(3,676)	109	(4,870)	(4,762)	1,372	(10,934)	(9,562)
50 - Clearwater	04025 - Independent Living	FSS Family Support Services	-	-	-	-	-	-	229,058	(178,994)	50,064
50 - Clearwater	04114 - Intensive Reunification Program	FSS Family Support Services	107,832	(89,610)	18,221	323,510	(294,037)	29,473	323,520	(278,884)	44,636
50 - Clearwater	22008 - Therapeutic Foster Care		83,478	(100,744)	(17,266)	259,739	(314,473)	(54,734)	379,161	(328,667)	50,494
			441,351	(440,904)	447	1,411,119	(1,432,069)	(20,950)	1,746,971	(1,675,199)	71,772

September 2025
Net Program Revenue/(Loss) By Region

Location	Program	Contract
47 - Naples	04012 - Child Welfare Case Management	Children's Network SW Florida
49 - Fort Myers	04153 - FSPS/Family Support Services	Children's Network SW Florida
70 - Lauderdale	04001 - In-Home/Outpatient Counseling	BBHC
70 - Lauderdale	04010 - Comprehensive Assessments	
70 - Lauderdale	04025 - Independent Living	CSC & BBHC
70 - Lauderdale	04025/29170 Independent Living JM	Jim Moran
70 - Lauderdale	04041 - Juvenile Justice New Day	CSC
70 - Lauderdale	04150 - CARE Team	BBHC
70 - Lauderdale	22006 - Foster Home Management	Childnet
70 - Lauderdale	22008 - Therapeutic Foster Care	
80 - Palm Beach	04010 - Comprehensive Assessments	
80 - Palm Beach	22006 - Foster Home Management	Childnet
80 - Palm Beach	22008 - Therapeutic Foster Care	
81 - Stuart	04153 - FSPS	Communities Connected for Kids
81 - Stuart	04010 - Comprehensive Assessments	
81 - Stuart	22006 - Foster Home Management	Communities Connected for Kids
86 - Palm Beach CPT	22010 - CPT DOH 30011	Department of Health
86 - Palm Beach CPT	22010 - CPT VOCA 30015	VOCA
86 - Palm Beach CPT	22010 - CPT AG 30013	Victim's Comp
86 - Palm Beach CPT	22010 - CPT - PB County 30014	Palm Beach County
90 - Cincinnati Reading	04001 - In-Home/Outpatient Counseling	
90 - Cincinnati Reading	04153 - Intensive Home Basted Treatment	
91 - Cincinnati PH	04108 - Day Treatment	

September 2025			CURRENT YTD Thru 09/30/2025			PRIOR YTD Thru 09/30/2024		
Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)
446,279	(437,447)	8,832	1,314,365	(1,309,523)	4,842	1,257,769	(1,377,716)	(119,947)
66,035	(42,290)	23,745	138,217	(134,720)	3,498	126,135	(156,403)	(30,268)
512,314	(479,737)	32,578	1,452,583	(1,444,243)	8,340	1,383,904	(1,534,119)	(150,215)
7,145	(15,035)	(7,890)	19,394	(43,932)	(24,538)	26,435	(76,294)	(49,859)
3,903	(4,760)	(857)	11,724	(11,492)	232	8,212	(6,419)	1,792
69,085	(63,077)	6,008	206,787	(189,934)	16,853	175,023	(174,968)	55
9,167	(9,065)	102	27,500	(24,416)	3,084	27,500	(26,347)	1,153
18,094	(17,602)	492	70,271	(61,505)	8,766	51,417	(68,012)	(16,595)
25,021	(23,677)	1,344	75,075	(85,299)	(10,224)	37,570	(25,011)	12,559
9,142	(17,191)	(8,050)	31,547	(52,460)	(20,913)	20,452	(65,289)	(44,837)
22,508	(23,065)	(557)	66,132	(65,791)	341	98,149	(117,032)	(18,883)
11,902	(10,285)	1,617	46,265	(40,928)	5,337	40,979	(29,971)	11,008
6,538	(6,667)	(129)	19,184	(42,239)	(23,054)	31,404	(91,126)	(59,722)
19,743	(33,843)	(14,100)	65,246	(114,426)	(49,179)	104,823	(129,074)	(24,250)
-	-	-	-	-	-	88,545	(56,354)	32,191
27,128	(20,910)	6,218	88,717	(61,200)	27,517	-	-	-
11,369	(19,885)	(8,516)	34,710	(57,799)	(23,089)	33,373	(57,984)	(24,611)
240,746	(265,062)	(24,317)	762,552	(851,420)	(88,868)	743,882	(923,880)	(179,998)
101,252	(102,542)	(1,290)	303,609	(261,006)	42,603	348,367	(264,520)	83,847
8,085	(6,094)	1,991	11,106	(14,353)	(3,247)	22,654	(22,183)	471
5,000	(701)	4,299	20,000	(3,134)	16,866	20,000	(647)	19,353
10,500	(2,110)	8,390	30,300	(7,031)	23,269	38,400	(20,884)	17,516
124,837	(111,447)	13,390	365,015	(285,524)	79,491	429,421	(308,234)	121,187
30,348	(46,917)	(16,569)	92,930	(143,091)	(50,161)	116,430	(172,649)	(56,219)
36,165	(23,142)	13,023	108,165	(75,663)	32,502	84,004	(72,607)	11,396
22,449	(28,512)	(6,063)	65,781	(80,148)	(14,367)	173,695	(226,482)	(52,787)
88,962	(98,571)	(9,608)	266,876	(298,902)	(32,026)	374,129	(471,739)	(97,610)
3,526,367	(3,442,053)	84,314	10,565,299	(10,397,366)	167,934	11,574,768	(11,904,974)	(330,206)

Contract Surplus subject to return

333,243

567,599

Surplus (Deficit) net of potential returns

(165,309)

(897,806)

Detail of Self-Insured Health Plan (GL 22083)
As of 09/30/2025

	07/01/2019 - 06/30/2020	07/01/2020 - 06/30/2021	07/01/2021 - 06/30/2022	07/01/2022 - 06/30/2023	07/01/2023 - 06/30/2024	07/01/2024 - 06/30/2025	07/01/2025 - 09/30/2025	Total Over Plan Lifetime
CCC								
EE & ER premiums collected	2,368,662.04	2,699,772.87	2,511,810.74	2,995,335.97	3,343,452.96	3,359,930.47	998,276.72	18,277,241.77
Medical claims paid	(814,827.26)	(1,420,766.32)	(1,371,659.34)	(1,839,104.26)	(2,869,275.40)	(2,755,267.51)	(1,398,107.55)	(12,469,007.64)
RX claims paid	(470,459.84)	(350,550.93)	(439,805.80)	(629,824.83)	(783,492.80)	(814,124.04)	(192,017.36)	(3,680,275.60)
Stop loss insurance	(367,595.48)	(509,931.39)	(517,587.23)	(551,024.87)	(482,432.76)	(564,048.25)	(136,451.12)	(3,129,071.10)
Administrative fees	(25,798.04)	(30,782.42)	(39,696.72)	(68,207.39)	(89,598.11)	(129,080.63)	(23,505.54)	(406,668.85)
Stop loss reimbursements	72,693.61	-	-	255,677.45	366,978.04	264,826.24	299,033.26	1,259,208.60
RX/other rebates & refunds	45,222.99	71,153.77	48,731.77	108,999.45	202,989.14	317,315.52	72,525.73	866,938.37
Other credits	(100,000.00)	(47,439.70)	-	-	-	-	-	(147,439.70)
Net Activity	707,898.02	411,455.88	191,793.42	271,851.52	(311,378.93)	(320,448.20)	(380,245.86)	570,925.85
Balance of Reserve	707,898.02	1,119,353.90	1,311,147.32	1,582,998.84	1,271,619.91	951,171.71	570,925.85	

CNSWFL								
EE & ER premiums collected	1,095,636.71	1,186,366.07	1,154,844.68	1,310,937.75	1,585,204.17	1,887,303.57	569,514.99	8,789,807.94
Medical claims paid	(284,337.31)	(664,735.26)	(736,966.49)	(792,194.45)	(1,570,952.17)	(1,658,704.93)	(428,529.01)	(6,136,419.62)
RX claims paid	(174,343.00)	(259,818.37)	(369,063.34)	(388,312.58)	(421,398.28)	(576,708.23)	(165,791.25)	(2,355,435.05)
Stop loss insurance	(167,535.21)	(222,028.79)	(233,169.45)	(238,479.68)	(228,231.64)	(334,307.71)	(79,111.12)	(1,502,863.60)
Administrative fees	(2,505.00)	(900.00)	(675.00)	(795.00)	(675.00)	(675.00)	(150.00)	(6,375.00)
Stop loss reimbursements	-	26,850.12	-	113,250.97	415,776.73	286,097.28	145,466.26	987,441.36
RX/other rebates & refunds	7,198.50	29,922.10	7,581.76	25,149.97	60,986.88	133,341.61	42,324.92	306,505.74
Other credits	-	-	-	-	-	-	-	-
Net Activity	474,114.69	95,655.87	(177,447.84)	29,556.98	(159,289.31)	(263,653.41)	83,724.79	82,661.77
Balance of Reserve	474,114.69	569,770.56	392,322.72	421,879.70	262,590.39	(1,063.02)	82,661.77	

CNH								
EE & ER premiums collected	-	-	-	973,162.12	1,436,122.39	1,460,312.09	509,776.47	4,379,373.07
Medical claims paid	-	-	-	(406,169.56)	(1,217,583.56)	(1,246,594.71)	(342,951.84)	(3,213,299.67)
RX claims paid	-	-	-	(143,583.44)	(416,237.05)	(748,892.25)	(131,493.55)	(1,440,206.29)
Stop loss insurance	-	-	-	(181,280.41)	(208,104.56)	(261,029.61)	(71,292.90)	(721,707.48)
Administrative fees	-	-	-	(575.00)	(675.00)	(675.00)	(150.00)	(2,075.00)
Stop loss reimbursements	-	-	-	-	25,349.08	387,327.30	417,153.17	829,829.55
RX/other rebates & refunds	-	-	-	9,299.52	60,239.93	173,152.54	33,569.05	276,261.04
Other credits	-	-	-	-	-	-	-	-
Net Activity	-	-	-	250,853.23	(320,888.77)	(236,399.64)	414,610.40	108,175.22
Balance of Reserve	-	-	-	250,853.23	(70,035.54)	(306,435.18)	108,175.22	

TOTAL								
EE & ER premiums collected	3,464,298.75	3,886,138.94	3,666,655.42	5,279,435.84	6,364,779.52	6,707,546.13	2,077,568.18	31,446,422.78
Medical claims paid	(1,099,164.57)	(2,085,501.58)	(2,108,625.83)	(3,037,468.27)	(5,657,811.13)	(5,660,567.15)	(2,169,588.40)	(21,818,726.93)
RX claims paid	(644,802.84)	(610,369.30)	(808,869.14)	(1,161,720.85)	(1,621,128.13)	(2,139,724.52)	(489,302.16)	(7,475,916.94)
Stop loss insurance	(535,130.69)	(731,960.18)	(750,756.68)	(970,784.96)	(918,768.96)	(1,159,385.57)	(286,855.14)	(5,353,642.18)
Administrative fees	(28,303.04)	(31,682.42)	(40,371.72)	(69,577.39)	(90,948.11)	(130,430.63)	(23,805.54)	(415,118.85)
Stop loss reimbursements	72,693.61	26,850.12	-	368,928.42	808,103.85	938,250.82	861,652.69	3,076,479.51
RX/other rebates & refunds	52,421.49	101,075.87	56,313.53	143,448.94	324,215.95	623,809.67	148,419.70	1,449,705.15
Other credits	(100,000.00)	(47,439.70)	-	-	-	-	-	(147,439.70)
Net Activity	1,182,012.71	507,111.75	14,345.58	552,261.73	(791,557.01)	(820,501.25)	118,089.33	761,762.84
Balance of Reserve	1,182,012.71	1,689,124.46	1,703,470.04	2,255,731.77	1,464,174.76	643,673.51	761,762.84	

Allocation of Refunds and Rebates

	07/01/2019 - 06/30/2020	07/01/2020 - 06/30/2021	07/01/2021 - 06/30/2022	07/01/2022 - 06/30/2023	07/01/2023 - 06/30/2024	07/01/2024 - 06/30/2024	07/01/2024 - 06/30/2024
RX Claims Paid							
CCC	(470,459.84)	(350,550.93)	(439,805.80)	(629,824.83)	(783,492.80)	(814,124.04)	(192,017.36)
CNSWFL	(174,343.00)	(259,818.37)	(369,063.34)	(388,312.58)	(421,398.28)	(576,708.23)	(165,791.25)
CNH	-	-	-	(143,583.44)	(416,237.05)	(748,892.25)	(131,493.55)
TOTAL	(644,802.84)	(610,369.30)	(808,869.14)	(1,161,720.85)	(1,621,128.13)	(2,139,724.52)	(489,302.16)
	-	-	-	-	-	-	-
% of RX Claims							
CCC	72.96%	57.43%	54.37%	54.21%	48.33%	38.05%	39.24%
CNSWFL	27.04%	42.57%	45.63%	33.43%	25.99%	26.95%	33.88%
CNH	0.00%	0.00%	0.00%	12.36%	25.68%	35.00%	26.87%
TOTAL	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Refunds & Rebates							
	52,421.49	101,075.87	56,313.53	143,448.94	324,215.95	623,809.66	148,419.70
Subtract Admin Fees	(25,798.04)	(30,782.42)	(39,696.72)	(68,207.39)	(89,598.11)	(129,080.63)	(23,505.54)
Net Rebates to Allocate	26,623.45	70,293.45	16,616.81	75,241.55	234,617.84	494,729.03	124,914.16
CCC	19,424.95	40,371.35	9,035.05	40,792.06	113,391.03	188,234.89	49,020.19
CNSWFL	7,198.50	29,922.10	7,581.76	25,149.97	60,986.88	133,341.61	42,324.92
CNH	-	-	-	9,299.52	60,239.93	173,152.54	33,569.05
TOTAL	26,623.45	70,293.45	16,616.81	75,241.55	234,617.84	494,729.04	124,914.16
	-	-	-	-	-	(0.01)	-