

Camelot Community Care, Inc.

Comparative Balance Sheet

	Current YTD 11/30/2025	Prior YTD 11/30/2024	Change Over Prior Year
Assets			
Current Assets			
Cash and Cash Equivalents	\$6,854,129	\$6,758,781	\$95,349
Accounts Receivable Trade	\$2,547,755	\$3,342,576	(\$794,820)
Accounts Receivable Other	\$483,599	\$528,128	(\$44,529)
Other Current Assets	\$717,721	\$579,758	\$137,963
Total Current Assets	\$10,603,205	\$11,209,243	(\$606,038)
Long Term Assets			
Property and Equipment	\$2,105,281	\$2,715,598	(\$610,317)
Accum Amortization of Assests under Capital Lease	(\$14,813)	(\$14,813)	\$0
Deposits	\$133,659	\$146,085	(\$12,426)
Beneficial Interest In Assets Held by Others	\$396,820	\$429,942	(\$33,122)
Investments CCC Property Holdings	\$1,000,000	\$1,000,000	\$0
Total Long Term Assets	\$3,620,947	\$4,276,812	(\$655,865)
Intercompany			
Intercompany	\$588,635	\$1,015,782	(\$427,147)
Total Intercompany	\$588,635	\$1,015,782	(\$427,147)
Total Assets	\$14,812,787	\$16,501,837	(\$1,689,050)
Liabilities & Net Assets			
Liabilities			
Current Liabilities			
Accounts Payable	\$447,081	\$454,184	(\$7,103)
Accrued Expenses	\$2,408,876	\$2,121,578	\$287,298
Accrued Salaries, Wages, Benefits	\$146,392	\$612,409	(\$466,017)
Self Insured Health Insurance Reserve	\$270,005	\$967,286	(\$697,281)
Other Accrued Liabilities	\$1,490,880	\$2,042,054	(\$551,174)
Deferred Revenue	\$83,439	\$194,940	(\$111,501)
Total Current Liabilities	\$4,846,673	\$6,392,450	(\$1,545,778)
Total Liabilities	\$4,846,673	\$6,392,450	(\$1,545,778)
Net Assets			
Unrestricted Net Assets	\$9,350,572	\$9,627,960	(\$277,388)
Grant Fund Assets	\$48,151	(\$19,917)	\$68,068
Temporarily Restricted Net Assets	\$567,391	\$501,344	\$66,048
Total Net Assets	\$9,966,114	\$10,109,387	(\$143,273)
Total Liabilities & Net Assets	\$14,812,787	\$16,501,837	(\$1,689,050)

Camelot Community Care, Inc.

Income Statement

	Current Month 11/30/2025	Budget MTH 11/30/2025	Variance MTH	Year To Date 11/30/2025	Budget YTD 11/30/2025	Variance YTD	Prior YTD 11/30/2024	Current YTD vs PYTD
Revenues								
Grant Revenue								
State Grants	\$2,796,056	\$3,174,920	(\$378,864)	\$14,601,425	\$16,527,381	(\$1,925,956)	\$16,186,225	(\$1,584,801)
State Reimb Client Funds	\$24,033	\$0	\$24,033	\$100,408	\$0	\$100,408	\$0	\$100,408
Local Grants	\$175,561	\$143,771	\$31,790	\$699,259	\$718,855	(\$19,596)	\$673,138	\$26,121
Total Grant Revenue	\$2,995,649	\$3,318,691	(\$323,042)	\$15,401,092	\$17,246,236	(\$1,845,144)	\$16,859,363	(\$1,458,272)
Program Revenue								
Service Revenue	\$327,521	\$487,314	(\$159,793)	\$1,902,490	\$2,436,570	(\$534,080)	\$2,160,525	(\$258,035)
Total Program Revenue	\$327,521	\$487,314	(\$159,793)	\$1,902,490	\$2,436,570	(\$534,080)	\$2,160,525	(\$258,035)
Fund Raising Revenue								
Special Event Revenue	\$0	\$0	\$0	\$1,350	\$0	\$1,350	\$52,750	(\$51,400)
Donations Revenue	\$1,351	\$0	\$1,351	\$54,470	\$0	\$54,470	\$53,047	\$1,422
Employee Donation	\$1,569	\$0	\$1,569	\$8,011	\$0	\$8,011	\$8,240	(\$230)
Donated Materials	\$0	\$0	\$0	\$4,529	\$0	\$4,529	\$0	\$4,529
Total Fund Raising Revenue	\$2,920	\$0	\$2,920	\$68,359	\$0	\$68,359	\$114,037	(\$45,678)
Other Revenue								
Int Inc-Financial Institutions	\$8,749	\$0	\$8,749	\$67,018	\$0	\$67,018	\$61,049	\$5,970
Interest Income - Other	\$173	\$0	\$173	\$186	\$0	\$186	\$73	\$113
Other Income	\$2,125	\$0	\$2,125	\$10,733	\$0	\$10,733	\$11,176	(\$443)
Investment Income	\$0	\$0	\$0	\$2,297	\$0	\$2,297	\$0	\$2,297
Total Other Revenue	\$11,047	\$0	\$11,047	\$80,234	\$0	\$80,234	\$72,297	\$7,937
Total Revenues	\$3,337,138	\$3,806,005	(\$468,867)	\$17,452,174	\$19,682,806	(\$2,230,632)	\$19,206,223	(\$1,754,049)
Expenses								
Payroll and Benefits								
Salaries	\$2,070,522	\$2,531,211	\$460,689	\$11,297,425	\$13,105,702	\$1,808,277	\$13,447,570	(\$2,150,145)
Payroll Taxes & Workers Comp	\$182,055	\$218,144	\$36,089	\$873,031	\$1,131,932	\$258,901	\$1,091,587	(\$218,556)
401K	\$4,223	\$19,289	\$15,066	\$23,030	\$99,583	\$76,553	\$27,113	(\$4,083)
Health & Dental	\$238,384	\$322,553	\$84,169	\$1,298,442	\$1,668,956	\$370,514	\$1,163,801	\$134,642
Total Payroll and Benefits	\$2,495,184	\$3,091,197	\$596,013	\$13,491,929	\$16,006,173	\$2,514,244	\$15,730,071	(\$2,238,141)

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Staff Recruitment and Retention								
Backgrounds Checks-Employees	\$690	\$3,719	\$3,029	\$9,711	\$18,808	\$9,097	\$16,107	(\$6,395)
Employee Recruitment Expenses	\$0	\$250	\$250	\$0	\$1,250	\$1,250	\$0	\$0
Employee Welfare	\$159	\$833	\$674	\$1,688	\$4,165	\$2,477	\$11,635	(\$9,947)
Total Staff Recruitment and Retention	\$849	\$4,802	\$3,953	\$11,400	\$24,223	\$12,823	\$27,742	(\$16,342)
Employee Training & Travel								
Employee Mileage Reimbursement	\$117,620	\$147,591	\$29,971	\$631,651	\$767,492	\$135,841	\$817,601	(\$185,950)
Employee Train, Educate, License	\$22,194	\$20,813	(\$1,381)	\$106,472	\$104,773	(\$1,699)	\$152,722	(\$46,249)
Employee Conferences Registration	\$0	\$3,478	\$3,478	\$9,074	\$17,382	\$8,308	\$27,202	(\$18,128)
Travel & Per Diem Expenses	\$6,952	\$11,866	\$4,914	\$68,546	\$59,330	(\$9,216)	\$110,088	(\$41,542)
Total Employee Training & Travel	\$146,766	\$183,748	\$36,982	\$815,744	\$948,977	\$133,233	\$1,107,612	(\$291,869)
Client Expenses - Contract								
Client Housing Assistance	\$9,416	\$12,500	\$3,084	\$27,628	\$62,500	\$34,872	\$29,971	(\$2,344)
Client Transportation & Travel	\$788	\$0	(\$788)	\$2,176	\$0	(\$2,176)	\$5,509	(\$3,333)
Client Events & Incentives	\$1,894	\$3,664	\$1,770	\$19,815	\$18,320	(\$1,495)	\$72,919	(\$53,104)
Other Client Expense	\$378	\$1,916	\$1,538	\$3,626	\$10,997	\$7,371	\$15,827	(\$12,201)
Medical Supplies	\$0	\$1,245	\$1,245	\$1,980	\$6,225	\$4,245	\$0	\$1,980
Client Lab Tests	\$187	\$0	(\$187)	\$11,546	\$0	(\$11,546)	\$8,365	\$3,181
Client Medical Expenses & Rx	\$523	\$875	\$352	\$2,870	\$4,375	\$1,505	\$2,794	\$76
Client Exp Nonreimbursable	(\$317)	\$0	\$317	\$2,547	\$0	(\$2,547)	\$2,592	(\$45)
Total Client Expenses - Contract	\$12,870	\$20,200	\$7,330	\$72,189	\$102,417	\$30,228	\$137,979	(\$65,790)
Reimbursable Client POS/Flex Funds								
Reimbursable Client POS/Flex Funds	\$26,087	\$1,689	(\$24,398)	\$141,895	\$8,445	(\$133,450)	\$12,025	\$129,870
Total Reimbursable Client POS/Flex Funds	\$26,087	\$1,689	(\$24,398)	\$141,895	\$8,445	(\$133,450)	\$12,025	\$129,870
Foster Parent Expenses								
Foster Parent Payments	\$95,760	\$115,425	\$19,665	\$486,356	\$577,125	\$90,769	\$609,643	(\$123,287)
Foster Parent Respite Payments	\$3,100	\$3,301	\$201	\$12,908	\$16,505	\$3,597	\$18,535	(\$5,627)
Foster Parent Mileage	\$54	\$38	(\$16)	\$268	\$190	(\$78)	\$179	\$89
Foster Parent Incidentals	\$1,274	\$21	(\$1,253)	\$2,613	\$105	(\$2,508)	\$1,342	\$1,271

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FP Recruitment/Training	\$1,860	\$4,152	\$2,292	\$6,248	\$20,760	\$14,512	\$7,251	(\$1,003)
Total Foster Parent Expenses	\$102,048	\$122,937	\$20,889	\$508,393	\$614,685	\$106,292	\$636,950	(\$128,558)
Professional Services								
Outside Contractors (1099)	\$81,008	\$75,691	(\$5,317)	\$466,153	\$378,455	(\$87,698)	\$284,946	\$181,207
Accounting & Auditing Fees	\$19,720	\$6,250	(\$13,470)	\$25,126	\$31,250	\$6,124	\$13,074	\$12,052
Paycom Payroll Fees	\$15,727	\$17,500	\$1,773	\$98,130	\$87,500	(\$10,630)	\$81,936	\$16,194
Legal Fees	\$5,788	\$2,083	(\$3,705)	\$30,738	\$10,415	(\$20,323)	\$43,464	(\$12,726)
Lobbying Expense	\$3,333	\$3,417	\$84	\$17,677	\$17,085	(\$592)	\$17,509	\$168
Professional Fees	\$25,014	\$863	(\$24,151)	\$28,306	\$4,315	(\$23,991)	\$2,527	\$25,779
Accreditation Fees	\$956	\$618	(\$338)	\$4,102	\$3,090	(\$1,012)	\$3,086	\$1,015
Total Professional Services	\$151,546	\$106,422	(\$45,124)	\$670,231	\$532,110	(\$138,121)	\$446,543	\$223,688
Communications								
Internet Fees	\$958	\$2,105	\$1,147	\$7,109	\$10,525	\$3,416	\$11,766	(\$4,657)
Facility Telephone Expense	\$3,956	\$4,106	\$150	\$20,672	\$20,530	(\$142)	\$25,999	(\$5,327)
Employee Cell Phone Expense	\$13,300	\$11,326	(\$1,974)	\$71,274	\$62,405	(\$8,869)	\$111,108	(\$39,834)
Total Communications	\$18,214	\$17,537	(\$677)	\$99,055	\$93,460	(\$5,595)	\$148,873	(\$49,818)
Facilities Management								
Rent - Real Property	\$104,774	\$103,273	(\$1,501)	\$494,972	\$516,365	\$21,393	\$515,511	(\$20,539)
Facility Repairs, Maint & Janitor	\$4,232	\$5,346	\$1,114	\$25,729	\$26,730	\$1,001	\$33,055	(\$7,326)
Utilities	\$5,414	\$5,301	(\$113)	\$30,062	\$26,505	(\$3,557)	\$34,071	(\$4,010)
Office Exp - Cable, Drinking Water, Shredd	\$1,342	\$1,265	(\$77)	\$6,720	\$6,325	(\$395)	\$7,272	(\$552)
Storage Facility	\$2,465	\$1,612	(\$853)	\$13,472	\$8,064	(\$5,408)	\$14,696	(\$1,224)
Taxes - Property & Personality	\$0	\$0	\$0	\$0	\$0	\$0	\$30	(\$30)
Total Facilities Management	\$118,227	\$116,797	(\$1,430)	\$570,954	\$583,989	\$13,035	\$604,635	(\$33,681)
Equipment Expense								
Computers - Related Supplies & Maint	\$12,559	\$10,442	(\$2,117)	\$67,654	\$52,210	(\$15,444)	\$58,723	\$8,931
Copier Lease & Maintenance	\$2,625	\$3,779	\$1,154	\$14,486	\$18,895	\$4,409	\$14,203	\$283
Company Owned Vehicles Exp	\$2,778	\$3,867	\$1,089	\$11,397	\$19,335	\$7,938	\$26,894	(\$15,497)
Total Equipment Expense	\$17,963	\$18,088	\$125	\$93,537	\$90,440	(\$3,097)	\$99,819	(\$6,282)

Camelot Community Care, Inc.

Income Statement

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Commercial Insurance								
Ins - Property and Casualty	\$4,746	\$4,633	(\$113)	\$23,732	\$23,161	(\$571)	\$24,413	(\$681)
Ins - General/Professional Liability	\$48,708	\$42,653	(\$6,055)	\$243,730	\$218,019	(\$25,711)	\$188,438	\$55,292
Ins - Officers & Directors	\$1,049	\$1,280	\$231	\$5,243	\$6,696	\$1,453	\$5,243	\$0
Ins - Auto Insurance	\$5,446	\$3,250	(\$2,196)	\$27,231	\$16,250	(\$10,981)	\$42,200	(\$14,969)
Total Commercial Insurance	\$59,950	\$51,816	(\$8,134)	\$299,936	\$264,126	(\$35,810)	\$260,295	\$39,642
Marketing & Fundraising								
Business Promotion & Marketing	\$179	\$1,050	\$871	\$5,238	\$5,250	\$12	\$318	\$4,920
Website Development & Maintenance	\$269	\$500	\$231	\$1,345	\$2,500	\$1,155	\$1,614	(\$269)
Special Event Expense	\$1,663	\$0	(\$1,663)	\$8,498	\$0	(\$8,498)	\$9,505	(\$1,007)
Donated Funds Spent	\$13	\$0	(\$13)	\$1,037	\$0	(\$1,037)	\$2,002	(\$965)
In-Kind Donation Exp - Materials	\$0	\$0	\$0	\$4,529	\$0	(\$4,529)	\$0	\$4,529
Total Marketing & Fundraising	\$2,124	\$1,550	(\$574)	\$20,647	\$7,750	(\$12,897)	\$13,439	\$7,208
Other Operating Expenses								
Dues and Subscriptions	\$3,119	\$5,051	\$1,932	\$20,849	\$25,255	\$4,406	\$23,838	(\$2,989)
Board Meetings Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$218	(\$218)
Meeting Expenses	\$61	\$208	\$147	\$13,678	\$1,040	(\$12,638)	\$2,864	\$10,814
Office Supplies	\$3,277	\$4,240	\$963	\$16,970	\$21,771	\$4,801	\$20,293	(\$3,322)
Postage & Shipping	\$725	\$1,423	\$698	\$5,590	\$7,111	\$1,521	\$5,567	\$23
Printing	\$50	\$387	\$337	\$1,047	\$1,931	\$884	\$1,708	(\$661)
Billing Systems & Claims Proce	\$8,945	\$8,750	(\$195)	\$43,293	\$43,750	\$457	\$45,971	(\$2,678)
Total Other Operating Expenses	\$16,178	\$20,059	\$3,881	\$101,427	\$100,858	(\$569)	\$100,458	\$969
Fees & Interest Expenses								
Bank Service Charges	\$287	\$500	\$213	\$2,164	\$2,500	\$336	\$1,275	\$889
Int Exp-Financial Institutions	\$5,523	\$0	(\$5,523)	\$27,617	\$0	(\$27,617)	\$0	\$27,617
Fines and Penalties	\$0	\$0	\$0	\$35	\$0	(\$35)	\$8,597	(\$8,562)
Total Fees & Interest Expenses:	\$5,810	\$500	(\$5,310)	\$29,816	\$2,500	(\$27,316)	\$9,872	\$19,944
Depreciation Expense								
Depreciation Expense	\$11,474	\$9,117	(\$2,357)	\$57,817	\$104,922	\$47,105	\$61,635	(\$3,818)
Total Depreciation Expense	\$11,474	\$9,117	(\$2,357)	\$57,817	\$104,922	\$47,105	\$61,635	(\$3,818)

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Income Statement

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Overhead Allocation - Corp Admin								
Overhead Allocation - Corp Admin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Overhead Allocation - Corp Admin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Operating Expenses								
Prior Year Expenses Not Incurred	\$0	\$0	\$0	\$0	\$0	\$0	\$58,189	(\$58,189)
Special Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$2,051	(\$2,051)
Non Contract Expenses	\$2,603	\$0	(\$2,603)	\$2,603	\$0	(\$2,603)	\$0	\$2,603
Total Non-Operating Expenses	\$2,603	\$0	(\$2,603)	\$2,603	\$0	(\$2,603)	\$60,239	(\$57,636)
Total Expenses	\$3,187,893	\$3,766,459	\$578,566	\$16,987,573	\$19,485,075	\$2,497,502	\$19,458,186	(\$2,470,614)
Net Revenue Over (Under) Expenses	\$149,246	\$39,546	\$109,700	\$464,601	\$197,731	\$266,870	(\$251,964)	\$716,565

November 2025
Net Program Revenue/(Loss) By Region

Location	Program	Contract	November 2025			CURRENT YTD Thru 11/30/2025			PRIOR YTD Thru 11/30/2024		
			Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)
01 - Administration	0 - General		11,870	(8,262)	3,608	87,700	(38,550)	49,150	130,138	(41,365)	88,773
10 - Ocala	04010 - Comprehensive Assessments		6,782	(6,452)	331	39,642	(30,506)	9,136	30,870	(18,482)	12,388
10 - Ocala	04114 - Intensive Reunification Program	Kids Central	10,004	(9,923)	81	50,022	(51,737)	(1,715)	11,944	(51,076)	(39,131)
10 - Ocala	04153 - FSPS	Lutheran Services Florida	18,035	(15,847)	2,188	112,538	(95,011)	17,527	128,844	(113,821)	15,023
10 - Ocala	22008 - Therapeutic Foster Care		44,502	(42,502)	1,999	202,296	(210,093)	(7,797)	185,370	(262,335)	(76,965)
14 - Gainesville	04010 - Comprehensive Assessments		4,900	(6,324)	(1,424)	52,949	(37,885)	15,065	45,840	(37,343)	8,497
14 - Gainesville	22008 - Therapeutic Foster Care		36,359	(35,785)	574	243,713	(227,693)	16,020	281,065	(260,919)	20,146
			120,582	(116,833)	3,749	701,160	(652,924)	48,236	683,934	(743,976)	(60,042)
17 - Central Florida Adoptions	04016 - Adoption Services	Family Partnerships of Central FL	127,668	(131,703)	(4,035)	704,459	(712,604)	(8,145)	227,988	(227,988)	-
17 - Central Florida Adoptions	04016 - Adoption Services (WWK 29171)	Dave Thomas Foundation	12,500	(12,868)	(368)	62,500	(61,874)	626	-	-	-
33 - Tampa Tech	04016 - Adoption Services	DCF (Appropriation)	27,107	(24,256)	2,851	135,509	(122,045)	13,464	135,443	(138,357)	(2,914)
34 - Tampa CWC	04012 - Child Welfare Case Management	Children's Network Hillsborough	325,163	(243,317)	81,846	1,617,718	(1,311,301)	306,417	1,741,146	(1,330,024)	411,122
			492,439	(412,145)	80,294	2,520,185	(2,207,824)	312,361	2,104,578	(1,696,369)	408,208
56 - Pinellas CPT	22010 - CPT DOH 30011	FL Department of Health	81,787	(75,357)	6,430	400,165	(346,934)	53,231	430,376	(355,034)	75,342
56 - Pinellas CPT	22010 - CPT VOCA 30015	VOCA	(131)	(980)	(1,111)	3,569	(8,447)	(4,878)	6,660	(7,676)	(1,016)
56 - Pinellas CPT	22010 - CPT Pinellas BOCC 30016	Pinellas County	9,188	(9,506)	(319)	45,938	(71,399)	(25,461)	45,938	(47,382)	(1,445)
56 - Pinellas CPT	22010 - CPT AG 30013	Victim's Comp	9,000	(26)	8,974	38,000	(4,054)	33,946	36,000	-	36,000
			99,843	(85,870)	13,974	487,671	(430,833)	56,838	518,973	(410,092)	108,881
30 - Orange	04012 - Child Welfare Case Management	Family Partnerships of Central FL	394,624	(407,435)	(12,811)	2,034,421	(2,041,124)	(6,703)	1,430,545	(1,633,438)	(202,894)
32 - Seminole	04012 - Child Welfare Case Management	Family Partnerships of Central FL	-	143	143	499,347	(504,691)	(5,345)	1,306,408	(1,411,597)	(105,189)
			394,624	(407,292)	(12,668)	2,533,768	(2,545,815)	(12,047)	2,736,952	(3,045,035)	(308,083)
31 - Tallahassee	04001 - In-Home/Outpatient Counseling		12,178	(23,073)	(10,895)	73,978	(122,323)	(48,345)	73,876	(112,764)	(38,888)
31 - Tallahassee	04010 - Comprehensive Assessments		7,356	(8,075)	(719)	56,652	(38,522)	18,130	29,010	(18,734)	10,276
31 - Tallahassee	04012 - Child Welfare Case Management	NWF Health	261,499	(241,349)	20,150	1,319,897	(1,259,378)	60,518	1,569,599	(1,596,640)	(27,041)
31 - Tallahassee	04016 - Adoption Services (NWF)	NWF Health	49,038	(42,876)	6,162	236,824	(239,227)	(2,403)	263,008	(333,732)	(70,723)
31 - Tallahassee	04016 - Adoption Services (WWK 29171)	Dave Thomas Foundation	6,250	(5,461)	789	31,250	(26,359)	4,891	31,250	(27,789)	3,461
31 - Tallahassee	22008 - Therapeutic Foster Care		-	(2,069)	(2,069)	-	(13,456)	(13,456)	55	(35,502)	(35,447)
			336,321	(322,904)	13,417	1,718,601	(1,699,265)	19,336	1,966,799	(2,125,161)	(158,362)
15 - Alachua	04012 - Child Welfare Case Management	Partnerships for Strong Families	-	-	-	-	-	-	943,151	(930,407)	12,744
16 - Clay County	04012 - Child Welfare Case Management	Kids First Clay County	203,278	(200,077)	3,201	948,435	(947,174)	1,261	997,260	(1,011,469)	(14,209)
28 - Live Oak	04012 - Child Welfare Case Management	Partnerships for Strong Families	273,948	(247,728)	26,220	1,330,440	(1,307,615)	22,824	1,308,154	(1,392,971)	(84,817)
			477,226	(447,805)	29,421	2,278,875	(2,254,790)	24,085	3,248,565	(3,334,847)	(86,282)
33 - Tampa Tech	22006 - Foster Home Management	Children's Network Hillsborough	74,194	(70,015)	4,179	340,947	(348,390)	(7,443)	317,050	(361,417)	(44,367)
33 - Tampa Tech	22008 - Therapeutic Foster Care		46,770	(60,690)	(13,919)	221,572	(286,542)	(64,970)	265,427	(354,678)	(89,251)
35 - Tampa IL	04025 - IL CNHC	Children's Network Hillsborough	136,729	(126,085)	10,645	687,583	(660,188)	27,395	636,430	(593,194)	43,236
35 - Tampa IL	04025 - IL HHFA 34007, Spurlino, Lazy Days		60,043	(10,063)	49,979	140,770	(64,927)	75,843	32,477	(39,059)	(6,582)
40 - Sarasota	04001 - In-Home/Outpatient Counseling		-	-	-	-	-	-	19,550	(37,687)	(18,137)
40 - Sarasota	04010 - Comprehensive Assessments		-	-	-	-	-	-	4,839	(4,021)	819
40 - Sarasota	22008 - Therapeutic Foster Care		-	-	-	-	-	-	39,646	(73,716)	(34,070)
50 - Clearwater	04010 - Comprehensive Assessments		978	(1,318)	(340)	4,558	(3,190)	1,368	7,356	(5,311)	2,045
50 - Clearwater	04104 - Targeted Case Management		1,992	(4,030)	(2,038)	3,138	(14,335)	(11,197)	1,372	(12,785)	(11,413)
50 - Clearwater	04025 - Independent Living	FSS Family Support Services	-	-	-	-	-	-	382,327	(318,822)	63,504
50 - Clearwater	04114 - Intensive Reunification Program	FSS Family Support Services	107,822	(80,994)	26,828	539,154	(457,426)	81,728	539,204	(472,313)	66,891
50 - Clearwater	22008 - Therapeutic Foster Care		100,900	(106,520)	(5,620)	463,512	(536,301)	(72,789)	610,710	(524,058)	86,652
			529,426	(459,714)	69,712	2,401,236	(2,371,299)	29,937	2,856,388	(2,797,061)	59,327

November 2025
Net Program Revenue/(Loss) By Region

Location	Program	Contract	November 2025			CURRENT YTD Thru 11/30/2025			PRIOR YTD Thru 11/30/2024		
			Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)
47 - Naples	04012 - Child Welfare Case Management	Children's Network SW Florida	430,948	(438,727)	(7,779)	2,185,673	(2,196,481)	(10,808)	2,092,981	(2,233,018)	(140,037)
49 - Fort Myers	04153 - FSPS/Family Support Services	Children's Network SW Florida	36,115	(43,803)	(7,689)	231,792	(225,866)	5,926	204,155	(253,089)	(48,934)
			467,063	(482,531)	(15,468)	2,417,465	(2,422,348)	(4,882)	2,297,136	(2,486,107)	(188,971)
70 - Lauderdale	04001 - In-Home/Outpatient Counseling	BBHC	4,152	(11,446)	(7,294)	30,386	(70,592)	(40,206)	46,000	(131,357)	(85,357)
70 - Lauderdale	04010 - Comprehensive Assessments		5,817	(3,910)	1,907	24,115	(17,442)	6,673	17,573	(11,593)	5,980
70 - Lauderdale	04025 - Independent Living	CSC & BBHC	65,536	(60,145)	5,391	348,806	(309,003)	39,802	306,886	(289,864)	17,022
70 - Lauderdale	04025/29170 Independent Living JM	Jim Moran	9,167	(10,492)	(1,326)	45,833	(41,953)	3,881	45,833	(42,831)	3,002
70 - Lauderdale	04041 - Juvenile Justice New Day	CSC	20,987	(25,980)	(4,994)	115,902	(104,266)	11,636	106,404	(117,683)	(11,279)
70 - Lauderdale	04150 - CARE Team	BBHC	25,021	(25,177)	(156)	125,118	(136,533)	(11,415)	87,610	(80,779)	6,831
70 - Lauderdale	22006 - Foster Home Management	Childnet	8,338	(14,003)	(5,665)	48,065	(83,232)	(35,167)	34,904	(108,252)	(73,348)
70 - Lauderdale	22008 - Therapeutic Foster Care		19,554	(19,115)	439	109,281	(110,813)	(1,532)	163,326	(146,959)	16,367
80 - Palm Beach	04010 - Comprehensive Assessments		6,562	(8,883)	(2,320)	74,945	(62,339)	12,606	58,005	(44,285)	13,720
80 - Palm Beach	22006 - Foster Home Management	Childnet	6,400	(14,138)	(7,738)	32,116	(63,602)	(31,487)	46,479	(152,074)	(105,595)
80 - Palm Beach	22008 - Therapeutic Foster Care		13,072	(23,624)	(10,552)	97,210	(170,771)	(73,561)	162,037	(205,477)	(43,440)
81 - Stuart	04153 - FSPS	Communities Connected for Kids	-	-	-	-	-	-	132,818	(82,549)	50,268
81 - Stuart	04010 - Comprehensive Assessments		10,204	(10,872)	(668)	128,359	(89,998)	38,361	-	-	-
81 - Stuart	22006 - Foster Home Management	Communities Connected for Kids	12,181	(17,870)	(5,689)	59,732	(89,985)	(30,253)	49,936	(98,849)	(48,913)
			206,991	(245,655)	(38,664)	1,239,868	(1,350,530)	(110,662)	1,257,812	(1,512,552)	(254,740)
86 - Palm Beach CPT	22010 - CPT DOH 30011	Department of Health	110,252	(97,011)	13,241	533,113	(473,316)	59,797	576,195	(419,944)	156,251
86 - Palm Beach CPT	22010 - CPT VOCA 30015	VOCA	5,818	(5,390)	428	22,198	(27,952)	(5,754)	39,058	(38,349)	708
86 - Palm Beach CPT	22010 - CPT AG 30013	Victim's Comp	6,000	(186)	5,814	32,000	(3,785)	28,215	31,000	(1,728)	29,272
86 - Palm Beach CPT	22010 - CPT - PB County 30014	Palm Beach County	10,500	(2,449)	8,051	56,400	(12,277)	44,123	60,000	(31,354)	28,646
			132,570	(105,036)	27,534	643,711	(517,330)	126,381	706,252	(491,375)	214,877
90 - Cincinnati Reading	04001 - In-Home/Outpatient Counseling		23,016	(35,719)	(12,703)	147,803	(220,181)	(72,378)	199,980	(279,829)	(79,849)
90 - Cincinnati Reading	04153 - Intensive Home Basted Treatment		30,125	(27,080)	3,045	171,708	(130,408)	41,300	171,864	(115,342)	56,522
91 - Cincinnati PH	04108 - Day Treatment		15,042	(31,048)	(16,005)	102,423	(145,477)	(43,055)	326,851	(379,075)	(52,223)
			68,184	(93,847)	(25,663)	421,933	(496,066)	(74,133)	698,695	(774,246)	(75,551)
			3,337,138	(3,187,893)	149,246	17,452,174	(16,987,573)	464,601	19,206,223	(19,458,186)	(251,964)

Contract Surplus subject to return

642,143

847,574

Surplus (Deficit) net of potential returns

(177,542)

(1,099,538)

Detail of Self-Insured Health Plan (GL 22083)
As of 11/30/2025

	07/01/2019 - 06/30/2020	07/01/2020 - 06/30/2021	07/01/2021 - 06/30/2022	07/01/2022 - 06/30/2023	07/01/2023 - 06/30/2024	07/01/2024 - 06/30/2025	07/01/2025 - 11/30/2025	Total Over Plan Lifetime
CCC								
EE & ER premiums collected	2,368,662.04	2,699,772.87	2,511,810.74	2,995,335.97	3,343,452.96	3,359,930.47	1,601,288.34	18,880,253.39
Medical claims paid	(814,827.26)	(1,420,766.32)	(1,371,659.34)	(1,839,104.26)	(2,869,275.40)	(2,755,267.51)	(2,072,736.47)	(13,143,636.56)
RX claims paid	(470,459.84)	(350,550.93)	(439,805.80)	(629,824.83)	(783,492.80)	(814,124.04)	(342,699.33)	(3,830,957.57)
Stop loss insurance	(367,595.48)	(509,931.39)	(517,587.23)	(551,024.87)	(482,432.76)	(564,048.25)	(218,685.46)	(3,211,305.44)
Administrative fees	(25,798.04)	(30,782.42)	(39,696.72)	(68,207.39)	(89,598.11)	(129,080.63)	(45,993.32)	(429,156.63)
Stop loss reimbursements	72,693.61	-	-	255,677.45	366,978.04	264,826.24	301,553.03	1,261,728.37
RX/other rebates & refunds	45,222.99	71,153.77	48,731.77	108,999.45	202,989.14	317,315.52	98,734.98	893,147.62
Other credits	(100,000.00)	(47,439.70)	-	-	-	-	-	(147,439.70)
Net Activity	707,898.02	411,455.88	191,793.42	271,851.52	(311,378.93)	(320,448.20)	(678,538.23)	272,633.48
Balance of Reserve	707,898.02	1,119,353.90	1,311,147.32	1,582,998.84	1,271,619.91	951,171.71	272,633.48	

CNSWFL								
EE & ER premiums collected	1,095,636.71	1,186,366.07	1,154,844.68	1,310,937.75	1,585,204.17	1,887,303.57	950,825.39	9,171,118.34
Medical claims paid	(284,337.31)	(664,735.26)	(736,966.49)	(792,194.45)	(1,570,952.17)	(1,658,704.93)	(525,633.37)	(6,233,523.98)
RX claims paid	(174,343.00)	(259,818.37)	(369,063.34)	(388,312.58)	(421,398.28)	(576,708.23)	(296,282.86)	(2,485,926.66)
Stop loss insurance	(167,535.21)	(222,028.79)	(233,169.45)	(238,479.68)	(228,231.64)	(334,307.71)	(132,289.47)	(1,556,041.95)
Administrative fees	(2,505.00)	(900.00)	(675.00)	(795.00)	(675.00)	(675.00)	(300.00)	(6,525.00)
Stop loss reimbursements	-	26,850.12	-	113,250.97	415,776.73	286,097.28	145,622.72	987,597.82
RX/other rebates & refunds	7,198.50	29,922.10	7,581.76	25,149.97	60,986.88	133,341.61	45,598.14	309,778.96
Other credits	-	-	-	-	-	-	-	-
Net Activity	474,114.69	95,655.87	(177,447.84)	29,556.98	(159,289.31)	(263,653.41)	187,540.55	186,477.53
Balance of Reserve	474,114.69	569,770.56	392,322.72	421,879.70	262,590.39	(1,063.02)	186,477.53	

CNH								
EE & ER premiums collected	-	-	-	973,162.12	1,436,122.39	1,460,312.09	862,008.11	4,731,604.71
Medical claims paid	-	-	-	(406,169.56)	(1,217,583.56)	(1,246,594.71)	(875,464.42)	(3,745,812.25)
RX claims paid	-	-	-	(143,583.44)	(416,237.05)	(748,892.25)	(195,973.03)	(1,504,685.77)
Stop loss insurance	-	-	-	(181,280.41)	(208,104.56)	(261,029.61)	(121,257.23)	(771,671.81)
Administrative fees	-	-	-	(575.00)	(675.00)	(675.00)	(300.00)	(2,225.00)
Stop loss reimbursements	-	-	-	-	25,349.08	387,327.30	418,155.52	830,831.90
RX/other rebates & refunds	-	-	-	9,299.52	60,239.93	173,152.54	30,160.38	272,852.37
Other credits	-	-	-	-	-	-	-	-
Net Activity	-	-	-	250,853.23	(320,888.77)	(236,399.64)	117,329.33	(189,105.85)
Balance of Reserve	-	-	-	250,853.23	(70,035.54)	(306,435.18)	(189,105.85)	

TOTAL								
EE & ER premiums collected	3,464,298.75	3,886,138.94	3,666,655.42	5,279,435.84	6,364,779.52	6,707,546.13	3,414,121.84	32,782,976.44
Medical claims paid	(1,099,164.57)	(2,085,501.58)	(2,108,625.83)	(3,037,468.27)	(5,657,811.13)	(5,660,567.15)	(3,473,834.26)	(23,122,972.79)
RX claims paid	(644,802.84)	(610,369.30)	(808,869.14)	(1,161,720.85)	(1,621,128.13)	(2,139,724.52)	(834,955.22)	(7,821,570.00)
Stop loss insurance	(535,130.69)	(731,960.18)	(750,756.68)	(970,784.96)	(918,768.96)	(1,159,385.57)	(472,232.16)	(5,539,019.20)
Administrative fees	(28,303.04)	(31,682.42)	(40,371.72)	(69,577.39)	(90,948.11)	(130,430.63)	(46,593.32)	(437,906.63)
Stop loss reimbursements	72,693.61	26,850.12	-	368,928.42	808,103.85	938,250.82	865,331.27	3,080,158.09
RX/other rebates & refunds	52,421.49	101,075.87	56,313.53	143,448.94	324,215.95	623,809.67	174,493.50	1,475,778.95
Other credits	(100,000.00)	(47,439.70)	-	-	-	-	-	(147,439.70)
Net Activity	1,182,012.71	507,111.75	14,345.58	552,261.73	(791,557.01)	(820,501.25)	(373,668.35)	270,005.16
Balance of Reserve	1,182,012.71	1,689,124.46	1,703,470.04	2,255,731.77	1,464,174.76	643,673.51	270,005.16	